

# Audit and Risk Assurance Committee

28 June 2022

<b>Subject:</b>	Strategic Risk Register Update Report
<b>Director:</b>	Director of Finance Simone Hines
<b>Contact Officer:</b>	Audit Services Business Partner Narinder Phagura Narinder_phagura@sandwell.gov.uk

## 1 Recommendations

1.1 To note and comment on the strategic risks.







## 2 Reasons for Recommendations

2.1 Effective risk management is a key element of good corporate governance, as noted in the council's [Code of Corporate Governance](#), and is essential to the overall performance of the council in meeting its corporate plan objectives. Good risk management will ensure that resources are used efficiently and effectively and that assets and resources are protected against risk in the most efficient way.

2.2 The role of the ARAC is to provide assurance to the Council that it has a system of governance, risk management and internal control in place and that the adequacy and effectiveness of these arrangements continue to inform decision making throughout the emergency and recovery period.



### 3 How does this deliver objectives of the Corporate Plan?

	Best start in life for children and young people
	People live well and age well
	Strong resilient communities
	Quality homes in thriving neighbourhoods
	A strong and inclusive economy
	A connected and accessible Sandwell
	The report details the key strategic risks that need to be managed to ensure that they do not negatively impact on the delivery of the Corporate Plan objectives.

### 4 Context and Key Issues

- 4.1 This report updates the Committee on the profile of the key risks currently faced by the Council since they were last reported in March 2022.
- 4.2 The risk register is a live document and reflects the Council’s risk profile at the time of preparing this report in June 2022. The risks undergo ongoing review to ensure they remain appropriate and are assessed in order to aid informed decision making and resource allocation.
- 4.3 The Strategic risk register does not include all of the risks faced by the Council. Other risks are captured within directorate, programme and project risk registers in line with the Council’s risk management framework.
- 4.4 The review and assessment of each strategic risk, has been discussed with the risk owners and discussed with the Leadership Team and Cabinet Members. A summary of the strategic risk register is included at appendix A. The following changes are noted since the last update to the Committee:



- Risk 6b- Business Continuity Management has increased due to the further actions required as a result of the learning from the recent incident within the ICT room which resulted in the temporary loss of access to council systems and in particular to SBS.
- Risk 56 – Towns Fund Programme- this risk reflected the risk of not meeting the deadline for the submission of full business cases for all of the projects within the programme by the due date in March 2022. Following the timely submission of all business cases, this risk is being closed. A new risk to reflect the next phase of the programme will be considered once ministerial decisions have been made and funding secured.
- Risk 59a – Council’s Improvement Plan has reduced as a result of the requirement being met (as set out in the Directions from the Secretary of State for levelling Up, Housing and Communities) for the development and implementation of an improvement plan by 22 June 2022 and the appointment of two Commissioners.
- Risk 63 – Interim and Future Management of Nine of the Council’s Leisure Centres – this risk has reduced from red to green as a result of an agreement being reached between the council and Sandwell Leisure Trust in respect of the provision of services during the interim period, while arrangements are put in place to secure the delivery of a sustainable future leisure model.

4.5 An update on these risks, including the measures in place to mitigate them are included within appendix A.

## 5 Alternative Options

5.1 Whilst this report does not require a decision and therefore, alternative options do not need to be considered, when measures are being considered for the mitigation of each of the strategic risks, this takes into account any alternative options available.

## 6 Implications



<b>Resources:</b>	The authority's budget planning process incorporates financial and other resources required to manage the authority's risks and deliver the priorities within the corporate plan.
<b>Legal and Governance:</b>	There are numerous standards applicable to the management of risk within the local authority sector. Included amongst these is guidance from CIPFA/Solace, the British Standards Institute (BSI) and a set of joint standards published by the Institute of Risk Management (IRM), Alarm (The public sector risk management association) and AIRMIC (Association of Risk Managers in Industry and Commerce). Evidence that robust management of the authority's strategic risks is being undertaken demonstrates compliance with these standards.
<b>Risk:</b>	The report itself is an update of the key risks facing the Council.
<b>Equality:</b>	As a decision is not being sought in this report, it is not necessary to undertake an Equality Impact Assessment. However, when measures and decisions are being considered for the mitigation of risks, risk owners must take into account any equalities impact and whether an equalities impact assessment is required. The Council recognises that its workforce is instrumental in assisting the organisation in managing the strategic risks noted within this report (as set out in Appendix A) and thereby delivering the Council's priorities. As such, the Council must ensure that equalities implications and how they affect the workforce as well as the wider community are considered and underpin all decisions and risk mitigating actions.
<b>Health and Wellbeing:</b>	The management of risk takes into account where appropriate, the implications on health and wellbeing of our communities.
<b>Social Value</b>	The actions and decisions that are being considered for the mitigation of the strategic risks, will take into account the meeting of the Council's social value commitments.



## 7. Appendices

Appendix A – Strategic risk register summary as at June 2022

## 8. Background Papers

None

